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MEC for Finance, Economic Development and Environmental Affairs  
Eastern Cape Provincial Government.

## Message from the MEC for Finance, Economic Development and Environmental Affairs

economic initiative, and

- **Financial Innovation Fund (FIF)**, through which we support development finance institutions and organisations to expand their reach, products and services to local stakeholders who continue to struggle to access development finance.

Through the Thina Sinako Provincial LED Support Programme we have also carried out other significant pieces of work aimed at strengthening the capability of institutions of government, as well as other stakeholders, to drive and sustain flourishing local and regional economies.

The total amount of grant funding allocated by the Thina Sinako Provincial LED Support Programme to date now stands at more than R 80 million for a total of 86 projects across all districts of the Eastern Cape Province. Projects funded to date include 29 municipal development projects, 35 competitiveness action plan (CAP) identification and design projects, 15 CAP implementation projects, and 7 financial innovation projects. We are following the progress of these projects closely, not only to ensure compliance with grant fund contracts, but also to learn from their experiences. This learning will be of benefit not only to other projects, but also to our efforts to consolidate and strengthen our LED support systems in the Province. In the latter regard, the Department of Economic

Development and Environmental Affairs (DEDEA) is already reconfiguring its instruments, as well as refocusing its support resources in order to obtain improved outcomes from its support interventions. This thinking is shared across other departments and entities lending a hand to the broad socio-economic development effort within our communities, local areas and regions of the Province.

In June 2009, the final calls for grant fund proposals under the European Commission funding of the Thina Sinako Programme were launched. More than R 71 million has been budgeted for these calls, and we hope that optimal use will be made of this funding opportunity.

The Thina Sinako Regional Offices, which will be closing at the end of this year, have been working hard not only to prepare for these calls, but also to support the establishment and strengthening of District Support Teams (DSTs) in all of the district municipal areas in the Province. From 2010 onwards, these teams will take first-line responsibility for project implementation support to projects funded under the Thina Sinako Programme as well as projects funded by partner departments in the LED effort. This should also see us move towards an improved coordination of government support for project development, funding and implementation support we provide to LED stakeholders in the Province.

The DSTs include key officials in district municipalities and the district offices of provincial government departments and entities. Key provincial government departments and entities in this regard include DEDEA, the Department of Local Government and Traditional Affairs, the Department of Agriculture and Rural Development, The Department of Social Development, and the Eastern Cape Development Corporation.

While we strengthen these DSTs, we are also looking into the establishment and training of teams that support LED action at a more local and community level. In doing this, we are complementing work already happening at the provincial and district levels to develop a truly integrated and efficient LED support system for the Province

I would like to congratulate the latest recipients of grant funding from the Thina Sinako Programme, and trust that they will utilise this funding to good effect. We look forward to further grant awards under the 2009 calls for proposals, which will be the last calls under the European Commission funding. Beyond this phase of the Programme, the Eastern Cape Provincial Government will continue to carry the endeavour through its own resources in addition to the institutional infrastructure and instruments established through our Thina Sinako Provincial LED Support Programme.

It is with great pleasure that we announce yet another set of grant fund awards by the Thina Sinako Provincial Local Economic Development (LED) Support Programme. Contracts for this latest set of awards were signed during the first half of 2009, and the preparations for implementation have been completed.

As indicated in previous publications, the Eastern Cape Provincial Government, with the support of the European Commission as funding partner, provides grant funding for practice-driven demonstration and learning in LED under three types of funds. These are the:

- **Local Government Support Fund (LGSF)**, whose main aim is to assist municipalities improve their capacity to stimulate, facilitate and support local economic development,
- **Local Competitiveness Fund (LCF)**, which incentivises partnership groups seeking to exploit local competitive advantage as well as opportunities for entrepreneurial beneficiation and sustainable local

## Grant funding

As already indicated, grant funding in the Programme is provided through the LGSF, the LCF, and the FIF.

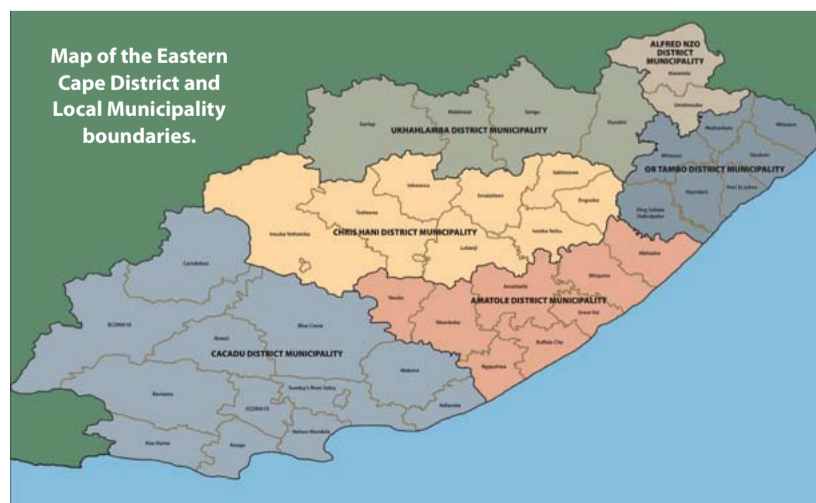
Formal calls for proposals to these grants are launched, following which applicants have a number of months

to develop their applications. Once an application submission deadline has been reached, an evaluation committee, chaired by the Provincial Treasury and including representatives of the other key Provincial partners, commences with the evaluation process. That process involves four steps: (i) an administrative check meant to satisfy the evaluation committee

that applicants have complied with all administrative requirements of the application process, including the timely submission of applications, (ii) concept note evaluation, (iii) full proposal evaluation, and (iv) eligibility check. Applications can fall out at any of these steps. All applications are assessed by technical assessors as an input into the deliberations of the

evaluation committee. An attempt is made to select the most innovative proposals to allow for the optimal demonstration effect.

This particular newsletter focuses on projects funded under the calls for proposals made during 2008. Allocations were made from the LGSF and LCF.



## Grant fund awards following the 2008 calls for proposals

The following total amounts were awarded from the LGSF and LCF following the 2008 calls for proposals to these two funds:

- LGSF: R 5,070,952.45
- LCF: R 22,577,097.72
  - o Competitiveness Action Plan Identification & Design: R7,008,409.00
  - o Implementation: R 15,568,688.72

This brings the total amount of grant funding under this Programme to date to over R 80 million.

Please note that the grant amounts given in this newsletter constitute a maximum of 70% of the total project value of the LGSF and LCF projects.



## What is LED?

LED is an outcome of processes aimed at building up the capacity of a local area for sustainable economic development. It requires cooperation and collective work between government, the private sector, the local community, and NGOs, and needs to be linked to an area's competitive advantage for optimal impact. This Programme attempts to directly support innovative LED projects while working to strengthen the LED support network in the Province. The latter includes the public sector, the private sector, and civil society.

# Local Government Support Fund grants

Grants were awarded to the following projects following the third call for proposals to the Local Government Support Fund:

Applicant	Project Title	District	Grant Amount
Makana Local Municipality	Makana Investment Incentives Policy and Investor Friendly Environment Initiative	Cacadu	R 304,500.00
Ukhahlamba District Municipality	Strategic Planning Assessment of Alpine Tourism	Ukhahlamba	R 620,951.00
Gariep Local Municipality	Development of a Strategic Competitive Advantage Action Plan for Gariep Local Municipality	Ukhahlamba	R 539,015.60
Mthombo Sediba Development Agency	Waste Management and LED	Ukhahlamba	R 474,525.00
Elundini Local Municipality	Elundini Hawkers' Project	Ukhahlamba	R 434,335.00
Lukhanji Local Municipality	Development of Small and Micro Enterprise Strategy and Hawkers Support Programme	Chris Hani	R 769,288.56
Sakhisizwe Local Municipality	Collaborating towards developing LED systems for inclusive and integrated economic growth	Chris Hani	R 769,661.00
Amathole Economic Development Agency, t/a Aspire	Keiskammahoek Market Development	Amathole	R 401,089.00
Ntabankulu Local Municipality	Development of a Local Economic Development Institutional Model for the Ntabankulu Local Municipality	OR Tambo	R 757,587.29
<b>TOTAL</b>			<b>R 5,070,952.45</b>

## Makana Investment Incentives Policy and Investor Friendly Environment Initiative

The overall objective is to enhance economic development in the Makana locality, resulting in stable employment creation and poverty reduction. This will be achieved through the following specific objectives: (i) inward investment attraction, (ii) business retention and expansion, and (iii) a growth-sector-targeted incentives package. The main results from this undertaking will be better profiled investment opportunities and a trade investment incentive policy for the Makana Municipality. The intended outputs include: (i) Situational Analysis Report, (ii) Economic Development Potential Report, incorporating stakeholder needs, (iii) Investment Incentives Policy Framework document, and (iv) a final policy document including an implementation plan.

## Strategic Planning Assessment of Alpine Tourism

The overall objective of this intervention is to effectively facilitate economic growth and development and increase employment and self-employment opportunities in Ukhahlamba District by promoting regional competitive advantages, investigating value chain interventions, and initiating strategic infrastructure planning for potential alpine tourism developments. The following results and associated outputs will be achieved: (i) Value Chain Assessment (generic tourism supply chain and the regional alpine tourism value chain), (ii) Local Procurement Action Plans in relation to opportunities in the regional alpine tourism value chain, (iii) Infrastructure Requirement Report, including training needs to service the tourism sector, (iv) an impact model of existing tourism and new developments, captured in an Economic Impact Assessment Report, and (v) progress reports.



Realising the full potential of alpine tourism

## Elundini Hawkers' Project

The overall objective of the action is to contribute towards poverty reduction in Elundini and the Ukhahlamba District through income growth and informal trade, combined with more attractive/orderly/hygienic/competitive small towns. The specific objective of the action is improved municipal management and support of informal trader development in the District. The outputs/expected results of the action are: (i) better understanding of the needs of informal traders in the District, (ii) better understanding of how best these needs can be met, (iii) agreement by stakeholders on an Informal Traders Policy, (iv) design of a pilot Elundini Informal Traders Development Programme with hawker support package, and (v) better organisation of informal traders, e.g. through clear and stable lobby groups.



Supporting informal traders

## Development of Small and Micro Enterprise Strategy and Hawkers Support Programme

The overall objective of the action is to maximise the socio-economic impact of informal retail businesses, and small and micro enterprises by improving access to a holistic support system which leads to improved economic growth, employment and poverty reduction. The specific objective is to develop a Small & Micro Enterprise Development Strategy, and provide support to emerging enterprises and informal retail businesses in order to improve their operations and integrate them to the centre of economic development, thereby enhancing governance and service delivery. The following results and associated outputs will be achieved: (i) SME strategy is developed, (ii) by-laws are reviewed, (iii) hawkers and other small & micro enterprises are mobilised, (iv) basic facilities for hawkers are built, and (v) capacity of municipal officials, hawkers & taxi operators is built.

## Keiskammahoek Market Development

The overall objective is to open up the local market for agricultural produce in the Amahlati municipal area. This will be achieved through four key outputs: (i) feasibility study for market in Keiskammahoek, (ii) business plan for market (including supply stimulation measures), (iii) identification of final site for market and environmental scan, and (iv) services plan and engineering design for market. The four key outputs will result in a bankable plan and enable the municipality to put out to tender the construction of the publicly owned infrastructure. Funding of the construction activities that would follow from this project would be sourced from the Consolidated Municipal Infrastructure Grant.



A market for Keiskammahoek farmers

## Waste Management and LED

The Ukhahlamba Waste Management Plan clearly shows that there are a number of shortcomings in Maletswai, especially Aliwal North, that must be rectified. The proposed action is aimed at ensuring that waste management meets legal standards and realises its LED potential by investigating the by-law requirements and the recycling and composting techniques that can both optimise LED opportunity and reduce the volume of waste that has to be disposed of. The following outputs will be achieved: (i) a set of costed by-laws to support implementation and enforcement of legally compliant waste management and recycling activities, (ii) a set of costed operating guidelines for a composting facility that promotes LED, (iii) a set of costed operating guidelines for a recycling facility that promotes LED, and (iv) design and implementation of a communications strategy.

Optimising waste management for LED



Understanding the competitive advantage of Gariep

## Development of a Strategic Competitive Advantage Action Plan for Gariep Local Municipality

The project will build on the high-level research presented in the Analysis of Competitive Advantage in the Eastern Cape report completed as a part of the Eastern Cape Competitive Advantage Assessment and Training Support Project in 2006. This project will add value to that research through more in-depth analysis that will be translated into action-orientated interventions that can be implemented in Gariep to grow the local economy. The specific objective is to capacitate the Gariep Local Municipality and provide it with the strategic planning tools required to enhance its competitiveness and effectively convert its existing comparative advantages into competitive advantages. The following results will be achieved: (i) competitive advantage training for Gariep officials and other stakeholders, (ii) report on comparative and competitive advantages, and (iii) a strategic competitive advantage action plan for Gariep Local Municipality.

## Collaborating towards developing LED systems for inclusive and integrated economic growth

The overall objective of this initiative is to engage in a vigorous municipal economic planning process which will lead to improved capacities to plan, coordinate and manage LED so as to create an enabling environment for business growth. The specific objective is to work together towards developing proper LED systems and institutions as well as to build capacities of two local municipalities in order to improve their performance, thereby meeting service delivery targets by 2014. The following results will be achieved: (i) economic profiles for both municipalities are developed, (ii) LED capacity building systems are developed, (iii) LED Strategy and Implementation Plan, (iv) LED institutional arrangements are formed, and (v) LED performance management system is developed.

## Development of a Local Economic Development Institutional Model for the Ntabankulu Local Municipality

The overall objective of this action is to stimulate economic growth and development, improve basic living conditions and reduce unemployment by harnessing the economic potential in the Ntabankulu Local Municipal area. The specific objective is to create an enabling environment for Local Economic Development in the Ntabankulu Local Municipality through the establishment of a development agency. The following results will be achieved: (i) local stakeholders mobilised, (ii) Project Steering Committee established, (iii) study tours conducted, (iv) feasibility study report, (v) development agency legislative compliance report, (vi) business plan, (vii) Agency establishment process plan in place, (viii) commitment secured from funding institutions, and (ix) monitoring and evaluation reports.

# LCF CAP Identification & Design grants

Grants were awarded to the following projects following the fourth call for proposals to the LCF Competitiveness Action Plan (CAP) Identification & Design:

Applicant	Project Title	District	Grant Amount
Yezinyanya Research cc	Thaba Lesoba Tourism, Cultural & Heritage Economic Strategy	Ukhahlamba	R 390,665.00
Yezinyanya Research cc	Tiffindell Women's Aquaculture Research	Ukhahlamba	R 751,664.00
Walkerbouts Country Retreat (Pty) Ltd	Development of Tourism Opportunities for the Rhodes Tourism Node	Ukhahlamba	R 347,548.00
Teba Development	Forestry Outgrowing Development	Ukhahlamba	R 722,171.00
South Africa National Parks Board (SANParks)	Feasibility Study for the Development of a Conservation and Development Area within the Ukhahlamba District	Ukhahlamba	R 1,060,000.00
King Sabata Dalindyebo Local Municipality	Waste Recycling Value Chain Analysis and Development of a Municipal-Community Partnership Model for Cleansing Services in KSD Local Municipality	OR Tambo	R 769,384.00
King Sabata Dalindyebo Local Municipality	Development of a Viable Competitive Action Plan for Nduli Nature Reserve in Mthatha	OR Tambo	R 907,658.00
Ntabankulu Local Municipality	Sand Quarry Mining Development Initiative	OR Tambo	R 992,893.00
Nyandeni Local Municipality	Milengane Eco-Tourism Development Project	OR Tambo	R 1,066,426.00
<b>TOTAL</b>			<b>R 7,008,409.00</b>

## Tiffindell Women's Aquaculture Research

The overall objective of this project is confirmation that aquaculture will be a viable economic proposition and contribute to realising Local and District aims of economic diversification to encourage job creation and alleviate poverty in historically disadvantaged communities, especially women. The completed research is intended to act as a first step in eradicating poverty and creating employment for women, as well as giving the community a clear understanding of LED and the ways in which we are able to develop and build on current resources and reduce grant dependence. The following results will be achieved: (i) situational, needs & gap analysis reporting on the current situation of the Tiffindell Women's Group (TWG) & local fishing industry with potentials, (ii) completed design of a hatchery with operational & marketing strategy, and (iii) completed business plan & feasibility study used by the TWG for hatchery implementation.

## Forestry Outgrowing Development

The overall objective of this action is a sustainable, profitable and increased contribution to the local economy from the local forestry industry. The specific objective is the development of community and individually owned commercial forestry plantations in the Eastern Cape through outgrower contracts and/or partnerships that are mutually beneficial to the land owners and PG Bison. The following outputs will be achieved: (i) operating principles and guidelines are established for outgrower contracts and partnerships on communal and private land, (ii) acceptability of outgrower contracts by a sample of communal and private land owners is determined, and (iii) a final outgrower system, including policy, principles, practices, is established. The following results will be achieved: (i) guidelines and principles are acceptable to all partners, (ii) percentage of targeted land for expanded production that can be contracted with communal and/or private land owners, and (iii) PG Bison adopts the system developed by the project.



Planning outgrower arrangements that strengthen participation in the forestry sector

## Waste Recycling Value Chain Analysis and Development of a Municipal-Community Partnership Model for Cleansing Services in KSD Local Municipality

The overall objective of this action is to contribute to the effective implementation of the King Sabata Dalindyebo (KSD) waste management plan. The specific objectives are: (i) to conduct research on waste recycling value chain activities for the benefit of the KSD local municipality, and (ii) to design a community-municipal partnership model as an alternative method of rendering cleansing services in KSD municipality. The following results will be achieved: (i) project management staff assigned, (ii) all relevant stakeholders mobilised, (iii) a project advisory committee established, (iv) the project advisory committee trained, (v) waste recycling value chain report, (vi) communities and stakeholders mobilised, (vii) approximately 10 cooperatives registered, (viii) approximately 10 cooperatives trained, (ix) community-public partnership models (MCP) research report, (x) business case for MCP exists, (xi) approximately 10 contracts/service level agreements developed and signed, (xii) 5 cooperatives mentors' contracts developed and signed, and (xiii) a monitoring and evaluation report.



Planning a waste recycling model that brings LED benefits

## Development of a Viable Competitive Action Plan for Nduli Nature Reserve in Mthatha

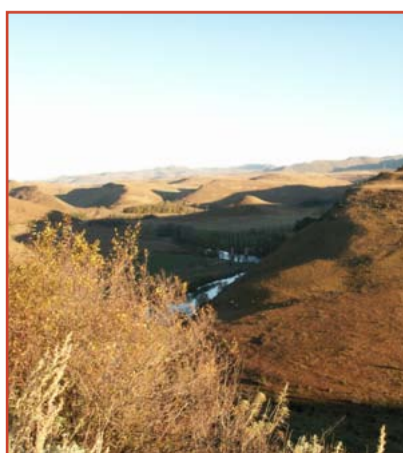
The overall objective of this action is to ensure that the planning and expansion of Nduli Nature Reserve maintains and enhances the integrity of its ecological and scenic resources, enables its financial sustainability, and is integrated and coordinated with the development and planning of the surrounding areas. The specific objective is to design a viable competitive action plan for the development of Nduli Nature Reserve, offering conference centre facilities, accommodation and environmental education. The following results and associated outputs will be achieved: (i) 2 management personnel appointed, (ii) local tourism sector stakeholders mobilised, (iii) Project Advisory Committee (PAC) established with stakeholder forum, (iv) PAC members trained in their roles and responsibilities, (v) feasibility study report, (vi) Environmental Impact Assessment Record of Decision, (vii) developed environmental education awareness programme, (viii) public-private partnership model designed, (ix) architectural plans developed and approved, (x) business plans developed, (xi) operational plans developed, (xii) resources mobilised, (xiii) private investors identified and contracted, and (xiv) monitoring and evaluation.



Planning for the development of the Nduli Nature Reserve

## Milengane Eco-Tourism Development Project

The overall objectives of this action are to contribute to the national objectives of creating employment, fighting poverty, reducing dependency, decreasing vulnerability, empowering and developing the skills of the rural poor, and to contribute towards the Nelson Mandela Tourism Development Corridor. The specific objectives are: (i) to capitalise on the economic stimulation of the area, (ii) to capitalise on indigenous natural resources, and (iii) to concentrate support for groups with most difficult access to economic and financial channels. The following results will be achieved: (i) stakeholder buy-in and involvement, (ii) project steering committee established, (iii) Milengane Community Trust registered, (iv) land-use agreements signed, (v) feasibility study report, (vi) Record of Decision from DEDEA, (vii) architectural designs and plans exist, (viii) business plan developed, (ix) a community-public-private partnership model designed, (x) partnership agreements signed with tourism private investors, (xi) database of SMME opportunities, (xii) training needs analysis report, (xiii) capacity building and training programme designed, (xiv) 1800 community members trained, (xv) financial and non-financial commitments secured from stakeholders, and (xvi) monitoring and evaluation reports exist.



Planning a conservation-based LED project in Ukhahlamba

## Thaba Lesoba Tourism, Cultural & Heritage Economic Strategy

The overall objective of this action is to design a viable & competitive economic strategy for the youth-owned Thaba Lesoba cultural village that will contribute to realising Local and District aims of economic clustering that provides employment and grows local economic potentials for historically disadvantaged youth. The following results will be achieved: (i) situational, needs and gap analysis to assess current situation & future potentials, (ii) cultural & heritage centre design & operation strategy with cultural heritage route, and (iii) completed economic strategy that informs the Sakhile Youth Group's economic decisions.

## Sand Quarry Mining Development Initiative

The overall objective of this action is to create mechanisms for the beneficiation of the available natural resources so as to curb poverty and unemployment, and thereby contribute to regional economic growth and an improved quality of life for previously disadvantaged communities in OR Tambo. The specific objective is to develop a viable competitive action plan (CAP) for the maximum exploitation of a natural resource that is based on a mining potential for the benefit of the Ntabankulu community. The following results will be achieved: (i) stakeholders involved and committed to the project, (ii) PSC established, (iii) pre-feasibility validity report exists, (iv) communities in 15 wards made aware of the project and their buy-in secured, (v) land resolutions obtained; (vi) feasibility study report exists, (vii) Record of Decisions issued, (viii) Environmental Management Plans drafted, (ix) 2 Community Trusts & 9 Cooperatives registered, (x) mining permits and licenses secured, (xi) partnership agreements signed with private mining companies, (xii) 105 community members trained, (xiii) business plans developed, (xiv) financial and non-financial commitments secured from stakeholders, (xv) a rollout implementation plan exists, and (xvi) monitoring and evaluation reports exist.

## Development of Tourism Opportunities for the Rhodes Tourism Node

The overall objective of this action is to create employment and improve skills for the youth in the area by attaining an informed opinion on the development of additional tourist attractions to the Ukhahlamba region and Rhodes in particular. The specific objective is to have an accurate assessment of the cost and benefit of investing in additional tourism attractions so that this may be used as a planning tool to guide investment in the region. The intended result is a business plan that can be used to apply for implementation funding. Two facilities are expected to be at the core of the business plan: (i) a vulture feeding site with a viewing hide and (ii) a botanical garden, both of which will provide sustainable employment for local residents.

## Feasibility Study for the Development of a Conservation and Development Area within the Ukhahlamba District

The overall objective of this action is the achievement of a better life for all by developing sustainable opportunities for economic growth, diversification and employment through the Ukhahlamba District's competitive advantages. SANParks, ECParks and the Ukhahlamba District Municipality have the decision-making tools available to assess the feasibility of the establishment of a conservation-based LED project. The conservation and development area is anticipated to act as a catalyst for economic growth in the district. The following outputs will be achieved: (i) a case study report that will identify the financial models to be employed, (ii) a map of the study area based on conservation planning, (iii) a feasibility study that provides an assessment of models/scenarios, (iv) a land change management programme to improve the sustainability of existing land uses, (v) a land owner willingness assessment that reviews the willingness of identified landowners to enter into the various land use scenarios/profiles/models with SANParks, (vi) a spatial land inclusion plan representing the conclusions of the land owner willingness assessment, (vii) an extensive programme for public participation, (viii) progress reports to the steering committee members, and (ix) temporary employment creation for some community members as fieldworkers during the feasibility stage. The expected result is a completed Feasibility Study.

## LCF Implementation grants

### Compost Project – Working for Water

The overall objective of the action is the enhancement of the citrus industry in the Sunday River Valley through increased production yields. The specific objective is to roll out the existing pilot of manufacturing quality compost with alien plants as a primary source of input material. The main output will be a fully-fledged compost production process that is able to meet existing demand. The following results will be achieved: (i) 3 trucks for supply to the compost site and delivery to customers, (ii) 2 chippers for the cutting and chipping of reeds and trees, (iii) an additional 3 local SMMEs to harvest alien plants, (iv) 50 people employed at the alien plant removal point in this chain, (v) 20 people employed in the actual compost manufacturing process, (vi) SMME and manufacturing staff trained, and (vii) a full-time project manager appointed.

Turning alien plants into compost for the citrus industry



### Positioning of the Alfred Nzo District as a primary tomato growing region

The overall objective of this project is to provide sufficient infrastructure, operational, technical and administrative support to ensure commercial sustainability of two hydroponics enterprises. The specific objectives are (i) to supply new tunnels to two project sites, (ii) conversion of water systems to solar/gravity systems, (iii) erection of product storage facilities, (iv) creation of an on-site seedling nursery, (v) installation of fully-operational hydroponics systems, (vi) formulation of entity institutional and operational policies, (vii) sourcing of packaging and marketing materials, (viii) design of operational management plan and training of beneficiaries, (ix) setup of administration and financial systems and beneficiary training, and (x) project mentoring. The following results will be achieved: (i) expanded project infrastructure, (ii) on-site seedling nursery, (iii) working operational, administration, financial systems and budgets, (iv) beneficiary capacity to manage technical, operational, administrative and financial systems, (v) enterprise institutional policies, (vi) enterprise operational procedures, (vii) established private sector marketing support networks, and (viii) established operational and technical support services network.

Growing tomatoes in Alfred Nzo



Grants were awarded to the following projects following the fourth call for proposals to the LCF Implementation:

Applicant	Project Title	District	Grant Amount
Mayibuye Ndllovu Development Trust	Compost Project – Working for Water	Cacadu	R 4,753,628.00
Walmer Hydroponics Cooperative	Phase 2 of the project (expansion)	Cacadu	R 2,411,987.92
Landmark Foundation	Upper Tsitsa Falls Tourism and Agriculture Project	Ukhahlamba	R 5,500,000.00
Border Rural Committee	Forests for a Future	Amathole	R 1,752,200.00
Ubunye Youth Primary Cooperative	Positioning of the Alfred Nzo District as a primary tomato growing region	Alfred Nzo	R 1,150,872.80
<b>TOTAL</b>			<b>R 15,568,688.72</b>

### Phase 2 of the Walmer Hydroponics project (expansion)

The overall objective of this action is to attack the joblessness engulfing the Walmer Township and ultimately the Nelson Mandela Bay Metro. This emerges from its project purpose of consolidating the current Walmer Hydroponics project into an urban agricultural incubator that enables locals in the township and the greater municipal area to competently exploit the local agricultural market. The following results will be achieved: (i) a pack shed and cool room, (ii) a retail shop for the sale of produce from site, (iii) one mini truck delivering produce to main clients, (iv) 50 fully-trained unemployed locals, and (v) fertilisers and chemical inputs over 12 months to enhance yield and manage spoilage.



Expanding the Walmer Hydroponics Project

### Forests for a Future

The overall objective of this action is that, by mid 2010, the Cata Forestry Company has established forestry as a key local industry in Cata through the creation of accessible plantations that will realise approximately R13 million for the community when harvested. The following outputs are expected by mid 2010: the Cata Forestry Company has planted a minimum of 180 ha of pine plantation (of which 138 ha is planted through the implementation of this proposal), and has spaced a minimum of 115 ha of wattle plantation (of which 42 ha is spaced in terms of this proposal). The intended results are: (i) the Forestry Company is established on clear and appropriate terms, and (ii) the Forest Company works in terms of the operational plan contained in the grant fund proposal, i.e. sets up its business within the stipulated time and cost parameters, manages its operations effectively, and implements all systems introduced in order to improve performance.

Establishing forestry as a key industry in Cala



Adventure tourism in a nature reserve

### Upper Tsitsa Falls Tourism and Agriculture Project

The overall objective of this action is to establish the best adventure tourism business in the country that serves as a model in community-private sector partnership, and to develop a concurrent and integrated agriculture project. The specific objective is to develop a sustainable business through an integrated partnership that results in the economic, social and environmental enhancement of the people living in the community of the upper Tsitsa Falls. A viable partnership venture in tourism and agriculture will be set up. The following results will be achieved: (i) development of the Tsitsa Falls Nature Reserve as a nature setting that would be appropriate and appealing to the adventure tourist, (ii) development of tourism accommodation facilities that cater appropriately for the likely guests that would visit the area, (iii) development of additional adventure tourism products in the region inclusive of zipline, kayaking adventures, horse-riding, hiking trails, fly-fishing adventures, abseiling activities, and river-rafting adventures, (iv) development of 50 hectares of agricultural land as a fresh produce supply source for the local communities and the tourism operations, and (v) development of the organisational structure and expertise through training and mentoring.

## Further calls for proposals

The final calls for proposals by the Thina Sinako Programme under the European Commission funding were launched in June 2009. The following budgets have been set aside for those calls.

- LGSF: R 15,038,000
- LCF: R 48,400,000
  - o CAP Implementation: R 48,400,000
- FIF: R 8,250,000

Guidelines and application forms are available on our website ([www.thinasinako.co.za](http://www.thinasinako.co.za)) or from our Regional Offices.

Where to get more information

For more information on assistance offered or calls for proposals to our grant funds, please visit [www.thinasinako.co.za](http://www.thinasinako.co.za), or contact one of our Regional Offices:

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